Economic Impacts of the Sensible Taxation and Equity Promotion Act and the For the 99.5 Percent Act on AFPC’s Representative Farms and Ranches
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Economic Impact of the STEP Act and 99.5 Percent Act on AFPC's Representative Farms and Ranches

2
Executive Summary

Under current law, when the owner of a farm or ranch dies, the estate is subjected to federal estate taxes. As of 2021, $11.7 million per individual and $23.4 million per couple in assets are exempted from the estate tax, effectively protecting most farms from the estate tax. In addition, when a decedent passes farm assets to an heir, the heir is allowed to take fair market values as their basis in the property (i.e. stepped-up basis), effectively avoiding capital gains taxes. Given that cropland values have roughly tripled over the past 25 years, most producers are extremely sensitive to any changes to the estate tax exemptions or stepped-up basis.

In Spring 2021, a number of proposals surfaced that would significantly change how inheritance is treated. For example, the Sensible Taxation and Equity Promotion Act (STEP Act)—announced by Sen. Chris Van Hollen (D-MD)—proposes to eliminate stepped-up basis upon death of the owner. The For the 99.5 Percent Act (99.5% Act)—introduced by Sen. Bernie Sanders (I-VT)—would decrease the estate tax exemption to $3.5 million ($7 million per couple), among other things. Senator John Boozman, Ranking Member, Senate Committee on Agriculture, Nutrition, and Forestry, and Representative G.T. Thompson, Ranking Member, House Committee on Agriculture, asked the Agricultural and Food Policy Center (AFPC) to examine the impact of the proposals on agricultural producers.

AFPC maintains a database of 94 representative farms in 30 different states. That data, in conjunction with a farm-level policy simulation model, allows AFPC to analyze policy changes on farms and ranches across the country. As part of this analysis, AFPC analyzed a total of five scenarios:

• Scenario 1: Current Tax Law with No Generational Transfer.
• Scenario 2: Generational Transfer under Current Tax Law.
• Scenario 3: Generational Transfer under STEP Act.
• Scenario 4: Generational Transfer under 99.5% Act.
• Scenario 5: Generational Transfer under STEP Act and 99.5% Act.

Under current tax law, only 2 of the 94 representative farms would be impacted by an event triggering a generational transfer. By contrast, under the STEP Act, 92 of the 94 representative farms would be impacted, with additional tax liabilities incurred averaging $726,104 per farm. Under the 99.5% Act, 41 of the 92 representative farms would be impacted, with additional tax liabilities incurred averaging $2.17 million per farm.

If both the STEP Act and the 99.5% Act were simultaneously implemented, 92 of the 94 representative farms would be impacted, with additional tax liabilities incurred averaging $1.43 million per farm across the 92 representative farms.
Economic Impacts of the Sensible Taxation and Equity Promotion Act and the For the 99.5 Percent Act on AFPC’s Representative Farms and Ranches

Introduction

This report analyzes the economic impacts of the tax provisions of the Sensible Taxation and Equity Promotion Act (STEP Act) and the For the 99.5 Percent Act (99.5% Act) on the Agricultural and Food Policy Center’s (AFPC’s) 94 representative farms and ranches. The analysis was requested by Senator John Boozman, Ranking Member, Senate Committee on Agriculture, Nutrition, and Forestry, and Representative G.T. Thompson, Ranking Member, House Committee on Agriculture. The results are presented relative to a status-quo baseline that maintains the current estate tax exemption and stepped-up basis provisions through 2026.

Background

Overview of Capital Gains Tax Provisions in Current Law

When an asset appreciates in value, the difference between the current fair market value and the amount paid for the asset (less accumulated depreciation) is known as a capital gain. Under current tax law, assets held longer than one year are taxed at long-term capital gains rates of up to 20% depending on one’s underlying taxable income. As noted in an April 2021 report by Ernst and Young for the Family Business Estate Tax Coalition (FBETC), “a longstanding provision of US tax law, in place since the Revenue Act of 1921, is that a capital gains tax is not imposed when assets are transferred at death to an heir. Furthermore, tax law allows the heir to increase their basis in the bequeathed assets to fair market value without paying capital gains tax. This is referred to as a step-up of basis.”

Overview of Estate Tax Provisions in Current Law

While stepped-up basis provisions have largely rendered capital gains tax irrelevant when assets are transferred to an heir at death, that is not the case with the federal estate tax. Prior to passage of the Tax Cuts and Jobs Act of 2017 (P.L. 115-97), the estate tax exemption level was $5.49 million (indexed to inflation) (Figure 1). Because property left to a surviving spouse transfers free of the estate tax, the exemptions for a married couple are effectively doubled—$10.98 million for 2017.

The Tax Cuts and Jobs Act of 2017 raised the exemption level to $11.18 million for 2018 (still indexed to inflation). As of 2021, the estate tax exemption is $11.7 million per person which is set to expire in 2025, at which
point the estate tax exemption reverts to $5.49 million per person. When accounting for a spouse, the current exemption level is effectively $23.4 million per couple.

**Application to Agriculture**

Agricultural producers are extraordinarily sensitive to changes in stepped-up basis and estate taxes because much of their net worth is traditionally comprised of land and equipment. Given recent trends in land values, that concern now is even more heightened. As noted in Figure 2, cropland values have more than tripled since 1997. So, even if a producer has not purchased any additional land, the land they were already holding is now considerably more valuable.

![Historic Individual Estate Tax Exemption Levels](image-url)

**Figure 1: Historic Individual Estate Tax Exemption Levels.**

**Source:** IRS and Jacobson *et al.*
Proposed Changes

The Sensible Taxation and Equity Promotion Act (STEP Act)—announced by Sen. Chris Van Hollen (D-MD)—proposes to eliminate stepped-up basis upon death of the owner.¹ Under the STEP Act, $1 million in capital gains would be excluded from taxation. The STEP Act also anticipates situations where generational transfers do not occur—for example, imposing capital gains taxes on trusts every 21 years. With that said, it is not clear how similar situations would be treated. For example, assume an institutional investor (e.g. hedge fund) holds farmland in an LLC. It is not clear if those institutional landowners would be impacted. As a result, that analysis is beyond the scope of this report.


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**Figure 2:** Farm Real Estate Values (Including Buildings), Cropland Values, and Pastureland Values (in $/Acre), 1988-2020.

**Source:** USDA/NASS
The For the 99.5 Percent Act (99.5% Act)—introduced by Sen. Bernie Sanders (I-VT)—includes modifications to estate, gift, and generation-skipping transfer taxes. The 99.5% Act would, among other things, decrease the estate tax exemption to $3.5 million per individual and $7 million per couple. If signed into law this year, the changes would be effective for decedents dying and gifts made during calendar year 2021.

This analysis evaluates the elimination of stepped-up basis alone and in conjunction with estate tax changes, depending upon the scenario being analyzed. Each of the scenarios are described in more detail below and do not assume any special rules or exceptions other than those explicitly stated.

Data and Methods

Model

For over 30 years, AFPC has maintained a farm-level policy simulation model (FLIPSIM) developed by Richardson and Nixon (1986) for analyzing the impact of proposed policy changes on U.S. farms and ranches. AFPC currently uses a next generation simulation model—Farm Economics and Solvency Projector (FarmESP)—developed by Dr. Henry Bryant, that moves to the Python platform and includes all of the previous generation’s policy and tax capabilities with a significant upgrade in terms of crop insurance capabilities.

Data

The data to simulate farming operations in FarmESP comes primarily from AFPC’s database of representative farms. Information to describe and simulate these farms comes from panels of farmers (typically 4-6 producers per location) located in major production regions in 30 states across the United States (Figure 3). The farm panels are reconvened frequently to update their representative farm’s data. The representative farms are categorized by their primary source of receipts—for example, feedgrain, wheat, cotton, rice, dairy, and cattle ranches. The representative farm database has been used for policy analysis for over 30 years.

In the tables that follow, the first two letters of a farm’s name is the state abbreviation followed by the letter describing the type of farm (e.g., G for feedgrain, W for wheat, etc) followed by an M or L indicating if the farm is moderate or large (an X indicates there is only one farm size of that type in the region). The number in a farm’s name indicates the acres or number of head of cattle for ranches or milk cows for dairies. Appendix A provides an overview of the characteristics of AFPC’s representative farms. Appendix B provides the names of producers, land grant faculty, and industry leaders who cooperated in the panel interview process to develop the representative farms. Additional information about the representative farms can be found in AFPC Working

Paper 21-1 by Outlaw et al., March 2021. The breakdown of farms by type is as follows:

- Feedgrain: 25
- Wheat: 11
- Cotton: 13
- Rice: 15
- Cattle: 10
- Dairy: 20

Projected prices, policy variables, and input inflation rates are from the Food and Agricultural Policy Research Institute (FAPRI) 2021 Baseline (Tables 1 and 2). Notably, there are occasions when we would expect a policy change to greatly change relative commodity prices necessitating a FAPRI analysis of the sector level that would feed into the representative farm models. This is not the case for the current tax analyses. We expect any impacts to be experienced over time and localized to operations with significant owned land.

AFPC’s representative farms and ranches are all assumed to be full-time, commercial-scale family operations. The results of this analysis will vary greatly by farm depending upon each farm’s asset base and the share of their farmland they own versus rent. Tables 3 and 4 provide the percent of the farm’s cropland or ranch’s pastureland that is owned for the representative farms. The percentage varies greatly across farms and farm...
Table 1: FAPRI January 2021 Baseline Crop and Livestock Prices, 2019-2026.

<table>
<thead>
<tr>
<th>Crop Prices</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corn ($/bu.)</td>
<td>3.56</td>
<td>4.22</td>
<td>4.04</td>
<td>3.96</td>
<td>3.91</td>
<td>3.85</td>
<td>3.80</td>
<td>3.78</td>
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<tr>
<td>Wheat ($/bu.)</td>
<td>4.58</td>
<td>4.84</td>
<td>5.00</td>
<td>5.09</td>
<td>5.09</td>
<td>5.05</td>
<td>5.03</td>
<td>5.01</td>
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<tr>
<td>Upland Cotton Lint ($/lb.)</td>
<td>0.5960</td>
<td>0.6816</td>
<td>0.6785</td>
<td>0.6675</td>
<td>0.6689</td>
<td>0.6807</td>
<td>0.6821</td>
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<td>Sorghum ($/bu.)</td>
<td>3.34</td>
<td>4.59</td>
<td>4.06</td>
<td>3.98</td>
<td>3.90</td>
<td>3.86</td>
<td>3.82</td>
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<tr>
<td>Soybeans ($/bu.)</td>
<td>8.57</td>
<td>11.15</td>
<td>10.49</td>
<td>10.34</td>
<td>10.09</td>
<td>9.80</td>
<td>9.60</td>
<td>9.45</td>
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<td>Barley ($/bu.)</td>
<td>4.69</td>
<td>4.64</td>
<td>4.76</td>
<td>4.78</td>
<td>4.73</td>
<td>4.68</td>
<td>4.63</td>
<td>4.61</td>
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<td>Oats ($/bu.)</td>
<td>2.82</td>
<td>2.77</td>
<td>2.63</td>
<td>2.69</td>
<td>2.70</td>
<td>2.69</td>
<td>2.67</td>
<td>2.67</td>
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<tr>
<td>All Rice ($/cwt.)</td>
<td>13.50</td>
<td>13.10</td>
<td>12.61</td>
<td>12.85</td>
<td>12.98</td>
<td>13.12</td>
<td>13.33</td>
<td>13.60</td>
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<td>Soybean Meal ($/ton)</td>
<td>285.67</td>
<td>366.40</td>
<td>334.10</td>
<td>334.07</td>
<td>329.04</td>
<td>323.51</td>
<td>317.02</td>
<td>314.86</td>
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<td>All Hay ($/ton)</td>
<td>163.00</td>
<td>159.10</td>
<td>162.69</td>
<td>161.62</td>
<td>160.53</td>
<td>159.08</td>
<td>157.73</td>
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<td>Peanuts ($/ton)</td>
<td>410.00</td>
<td>426.61</td>
<td>412.71</td>
<td>404.76</td>
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<td>401.29</td>
<td>402.55</td>
<td>404.02</td>
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<th>Cattle Prices</th>
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<tr>
<td>Feeder Cattle ($/cwt)</td>
<td>153.65</td>
<td>145.83</td>
<td>148.81</td>
<td>163.34</td>
<td>171.77</td>
<td>177.61</td>
<td>182.36</td>
<td>184.49</td>
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<td>Fed Cattle ($/cwt)</td>
<td>116.78</td>
<td>108.46</td>
<td>116.47</td>
<td>122.63</td>
<td>127.73</td>
<td>131.68</td>
<td>134.85</td>
<td>136.33</td>
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<tr>
<td>Culled Cows ($/cwt)</td>
<td>58.97</td>
<td>58.50</td>
<td>60.45</td>
<td>64.85</td>
<td>66.71</td>
<td>68.25</td>
<td>70.68</td>
<td>71.82</td>
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<th>Milk Price</th>
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<tr>
<td>U.S. All Milk Price ($/cwt)</td>
<td>18.63</td>
<td>18.30</td>
<td>17.50</td>
<td>17.59</td>
<td>17.78</td>
<td>18.01</td>
<td>18.05</td>
<td>18.04</td>
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Source: Food and Agricultural Policy Research Institute (FAPRI) at the University of Missouri-Columbia.
Table 2: FAPRI January 2021 Baseline Assumed Rates of Change in Input Prices and Annual Changes in Land Values, 2020-2026.

<table>
<thead>
<tr>
<th>Annual Rate of Change for Input Prices Paid</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
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<tbody>
<tr>
<td>Seed Prices (%)</td>
<td>-2.00</td>
<td>2.45</td>
<td>3.17</td>
<td>2.51</td>
<td>1.94</td>
<td>1.47</td>
<td>1.22</td>
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<tr>
<td>All Fertilizer Prices (%)</td>
<td>3.29</td>
<td>3.63</td>
<td>4.11</td>
<td>-1.03</td>
<td>0.37</td>
<td>0.54</td>
<td>0.50</td>
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<tr>
<td>Herbicide Prices (%)</td>
<td>-1.85</td>
<td>3.80</td>
<td>1.96</td>
<td>1.51</td>
<td>1.62</td>
<td>1.58</td>
<td>1.67</td>
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<td>Insecticide Prices (%)</td>
<td>-6.59</td>
<td>2.80</td>
<td>1.87</td>
<td>1.71</td>
<td>1.81</td>
<td>1.77</td>
<td>1.82</td>
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<td>Fuel and Lube Prices (%)</td>
<td>-3.26</td>
<td>2.17</td>
<td>6.45</td>
<td>6.72</td>
<td>2.42</td>
<td>3.17</td>
<td>4.20</td>
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<td>Machinery Prices (%)</td>
<td>-0.12</td>
<td>1.98</td>
<td>1.84</td>
<td>0.94</td>
<td>1.13</td>
<td>1.17</td>
<td>1.30</td>
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<td>Wages (%)</td>
<td>1.48</td>
<td>2.62</td>
<td>3.31</td>
<td>3.42</td>
<td>3.22</td>
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<td>3.30</td>
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<tr>
<td>Supplies (%)</td>
<td>1.49</td>
<td>1.63</td>
<td>1.42</td>
<td>1.43</td>
<td>1.39</td>
<td>1.57</td>
<td>1.62</td>
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<tr>
<td>Repairs (%)</td>
<td>1.29</td>
<td>2.57</td>
<td>2.35</td>
<td>2.39</td>
<td>2.29</td>
<td>2.42</td>
<td>2.50</td>
</tr>
<tr>
<td>Services (%)</td>
<td>-0.24</td>
<td>1.81</td>
<td>2.44</td>
<td>2.15</td>
<td>2.16</td>
<td>2.13</td>
<td>2.24</td>
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<tr>
<td>Taxes (%)</td>
<td>1.36</td>
<td>3.17</td>
<td>2.46</td>
<td>4.94</td>
<td>5.13</td>
<td>1.33</td>
<td>1.40</td>
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<tr>
<td>PPI Items (%)</td>
<td>-0.89</td>
<td>3.52</td>
<td>2.51</td>
<td>1.33</td>
<td>1.04</td>
<td>1.12</td>
<td>1.27</td>
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<tr>
<td>PPI Total (%)</td>
<td>-0.39</td>
<td>3.32</td>
<td>2.57</td>
<td>1.71</td>
<td>1.47</td>
<td>1.38</td>
<td>1.53</td>
</tr>
</tbody>
</table>

Annual Change in Consumer Price Index (%) | 1.25  | 2.12  | 2.46  | 2.10  | 2.12  | 2.15  | 2.23  |

Annual Rate of Change for U.S. Land Prices (%) | 0.00  | 5.15  | 5.10  | -2.20 | -1.92 | -1.33 | -1.20 |

Source: Food and Agricultural Policy Research Institute (FAPRI) at the University of Missouri-Columbia.
Table 3: Percent of Cropland on the Farm that is Owned by Farm Type.

<table>
<thead>
<tr>
<th>Feedgrain Farms</th>
<th>Wheat Farms</th>
<th>Cotton Farms</th>
<th>Rice Farms</th>
</tr>
</thead>
<tbody>
<tr>
<td>IAG-M-1350</td>
<td>WAW-M-2800</td>
<td>TXSP-X-4500</td>
<td>CAR-M-1200</td>
</tr>
<tr>
<td>IAG-L-3400</td>
<td>WAW-L-10000</td>
<td>TXEC-X-5000</td>
<td>CAR-L-3000</td>
</tr>
<tr>
<td>NEG-M-2400</td>
<td>WAAW-X-5500</td>
<td>TXRP-X-3000</td>
<td>CABR-X-800</td>
</tr>
<tr>
<td>NEG-L-4500</td>
<td>ORW-X-4500</td>
<td>TXMC-X-2500</td>
<td>CACR-X-800</td>
</tr>
<tr>
<td>NDG-M-3000</td>
<td>MTW-X-9500</td>
<td>TXCB-M-4000</td>
<td>TXR-M-1500</td>
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<tr>
<td>NDG-L-9000</td>
<td>KSCW-M-2000</td>
<td>TXCB-L-10000</td>
<td>TXR-L-3000</td>
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<tr>
<td>ING-M-1000</td>
<td>KSCW-L-5300</td>
<td>TXVC-X-5500</td>
<td>TXBR-X-1800</td>
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<td>ING-L-3500</td>
<td>KSNW-M-4000</td>
<td>ARNC-X-5000</td>
<td>TXER-X-2500</td>
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<tr>
<td>OHG-M-700</td>
<td>KSNW-L-7000</td>
<td>TNC-M-3000</td>
<td>LASR-X-2000</td>
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<tr>
<td>OHG-L-1500</td>
<td>COW-M-3000</td>
<td>TNC-L-4050</td>
<td>ARMR-X-6500</td>
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<td>MOCG-M-2300</td>
<td>COW-L-6000</td>
<td>ALC-X-3500</td>
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<td>MOCG-L-4200</td>
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<td>GAC-X-2500</td>
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<tr>
<td>MONG-X-2300</td>
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<td>NCNP-X-1600</td>
<td>ARHR-X-4000</td>
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<td>LANG-X-2500</td>
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<td>MSDR-X-5000</td>
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<td>TNG-M-2500</td>
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<tr>
<td>TXWG-X-1600</td>
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</table>

types. For example, two of the four Texas rice farms are comprised only of rented land. As a result, any capital gains or estate taxes accrue from sources other than land (if at all—as noted later in the results, two Texas rice farms were the only farms not impacted by this analysis). Importantly, the analysis does not include indirect impacts. For example, while two of the Texas rice farms were not impacted, if they were renting land from a landowner who was impacted by either proposal, one could reasonably assume that rental rates would increase as a result.

*Producer Input*

Each time a policy proposal is evaluated that depends on individual producer responses, AFPC sends an email asking for information from representative farm panel participants that would make the analysis more realistic. For this analysis, representative farm participants provided information that assisted with allocating the per-
The percentage of owned land on each type of farm (crop, dairy, ranch) into time periods of acquisition to calculate potential capital gains tax obligations. Naturally, AFPC anticipates land that was recently acquired will have a higher basis compared to land that panel members acquired comparatively earlier.

A total of 247 responses were received from the representative farm/ranch panel members. This represents approximately 40% of the panel members in the AFPC database. This is by far the highest response rate AFPC has ever received when asking questions about potential policy changes. There were 23 responses from the 10 ranches, 186 responses from the 64 crop farms, and 38 responses from the 20 dairy farms. As noted earlier, we typically have 4-6 producers on each representative farm panel, so the number of producer responses we received easily exceeded the number of representative farms in our analysis. Major agricultural states often have more than one representative farm/ranch panel in our network of representative farms; producers in every state with a representative farm or ranch registered responses.

The percentage of owned land by years of ownership has similar patterns across farm types. A relatively large percentage was purchased within the past 5 years, and 49 percent or more of the land for each farm type was

Table 4: Percent of Crop and Pastureland on the Farm/Ranch that is Owned by Farm Type.

<table>
<thead>
<tr>
<th>Ranches</th>
<th>Cropland</th>
<th>Pastureland</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Acres</td>
<td>Percent</td>
</tr>
<tr>
<td>NVB-X-650</td>
<td>1,300</td>
<td>100%</td>
</tr>
<tr>
<td>NVSBB-X-550</td>
<td>125</td>
<td>100%</td>
</tr>
<tr>
<td>MTB-X-600</td>
<td>900</td>
<td>100%</td>
</tr>
<tr>
<td>WYB-X-475</td>
<td>330</td>
<td>100%</td>
</tr>
<tr>
<td>COB-X-275</td>
<td>650</td>
<td>69%</td>
</tr>
<tr>
<td>NMB-X-210</td>
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<td>n/a</td>
</tr>
<tr>
<td>SDB-X-600</td>
<td>1,000</td>
<td>100%</td>
</tr>
<tr>
<td>MOB-X-250</td>
<td>360</td>
<td>60%</td>
</tr>
<tr>
<td>TXRB-X-400</td>
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<td>n/a</td>
</tr>
<tr>
<td>TXSB-X-300</td>
<td>100</td>
<td>100%</td>
</tr>
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<table>
<thead>
<tr>
<th>Dairy Farms</th>
<th>Cropland</th>
<th>Pastureland</th>
</tr>
</thead>
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<tr>
<td></td>
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</tr>
<tr>
<td>CAD-X-2000</td>
<td>700</td>
<td>86%</td>
</tr>
<tr>
<td>WAD-M-300</td>
<td>250</td>
<td>50%</td>
</tr>
<tr>
<td>WAD-L-1200</td>
<td>850</td>
<td>50%</td>
</tr>
<tr>
<td>IDD-X-1500</td>
<td>850</td>
<td>50%</td>
</tr>
<tr>
<td>NVD-X-1000</td>
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<td>60%</td>
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<tr>
<td>TXND-X-3800</td>
<td>1,920</td>
<td>100%</td>
</tr>
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<td>TXCD-X-1500</td>
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<td>TXED-X-400</td>
<td>950</td>
<td>50%</td>
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<td>WID-M-180</td>
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<td>50%</td>
</tr>
<tr>
<td>WID-L-1700</td>
<td>3,200</td>
<td>50%</td>
</tr>
<tr>
<td>OHD-X-400</td>
<td>700</td>
<td>50%</td>
</tr>
<tr>
<td>NYWD-M-400</td>
<td>800</td>
<td>60%</td>
</tr>
<tr>
<td>NYWD-L-1200</td>
<td>2,100</td>
<td>67%</td>
</tr>
<tr>
<td>NYCD-M-180</td>
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<td>1,800</td>
<td>75%</td>
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<tr>
<td>VTD-M-160</td>
<td>220</td>
<td>45%</td>
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<tr>
<td>VTD-L-400</td>
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<td>53%</td>
</tr>
<tr>
<td>MOGD-X-550</td>
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<td>100%</td>
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<tr>
<td>FLND-X-550</td>
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<td>75%</td>
</tr>
<tr>
<td>FLSD-X-1750</td>
<td>400</td>
<td>100%</td>
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</table>
acquired over 15 years ago. As discussed in more detail below, these percentages were utilized in the FarmESP simulation model to incorporate realistic land ownership patterns (Figure 4).

**Model Modifications**

To simulate the effects of the STEP Act and 99.5% Act provisions, the following changes were incorporated into FarmESP:

- To calculate the potential capital gain tax liability under the STEP Act, capital gain amounts were calculated for each farm based on owned land and equipment. The capital gain on land was dependent on the farm type (crop, dairy, or ranch) and panel member feedback on the length of time the land was owned. For example, if a crop farm owned 100 acres, it was assumed that 18.3% of the 100 acres was owned for more than 30 years, 6.6% was owned for 26 to 30 years, and so on based on the producer responses summarized in Figure 4.

- The taxable amount of capital gains on owned land was defined as the difference between the current market value of the land in 2021 and the value of the land when it was acquired. The current value of

![Figure 4: Simple Average of Panel Member Responses to Length of Time They Have Owned Land.](image-url)
the land reflects discussions by panel members in the most recent update meeting with AFPC personnel. The value of the land when it was acquired was determined by taking the current market value in 2021 and applying a percentage price change for each land vintage that is equal to their state-level pastureland (ranches) or cropland (all other farms) percentage price change based on NASS data.

- The taxable amount of capital gains on machinery was calculated on the current market value of machinery in 2021 less the book value in 2021. The current market value of machinery reflects discussions by panel members in the most recent update meeting with AFPC personnel. The book value is based on the purchase price and depreciation schedule in FarmESP. Both the machinery and land capital gains were assumed to be taxed at the current 20% long-term capital gains rate. The exclusion of tax on the first $1 million of capital gain was also assumed (consistent with the STEP Act).

- The estate tax liability under the 99.5% Act was calculated using the nominal net worth of each farm in 2021. The nominal net worth was taxed at the applicable updated marginal tax rates outlined in the 99.5% Act. Each farm was assumed to be eligible for double the $3.5 million exclusion amount (consistent with AFPC’s assumption of two payment limits for purposes of Title 1 benefits). Thus, the assumed estate tax exclusion on each farm went from $23.4 million in current law to $7 million under the 99.5% Act. In scenario 3 (Generational Transfer under STEP Act) and the final scenario (Generational Transfer under STEP Act and 99.5% Act), it was assumed that the applicable capital gains tax amount was deducted from the decedent’s gross estate for purposes of calculating the estate tax obligation.

- This analysis for all of the farms starts in 2018 using actual prices and output variables (e.g., crop yields, milk production per cow, and calf crop) for 2018-2020 and uses FAPRI commodity and input price forecasts for 2021-2026. Using three years of history provides the opportunity to check to ensure the model results are aligned with the panel’s experiences.

- AFPC’s representative farms are constructed to analyze policy changes going forward. Under the status quo, the farms are assumed to continue operating in perpetuity. For purposes of this analysis and for the sake of consistency, the operator/landowner is assumed to die in 2021 with the farm transferring ownership in 2021 and taxes due in 2022. Naturally, farms that recently went through a generational transfer would not be impacted by the proposed changes (at least not in the near term), but this assumption is obviously key to analyzing the impact of the tax proposals on the farms in the event of an operator death.

- Finally, farms are expected to pay the calculated tax obligations in the year they are due. All farms are assumed to pay calculated taxes out of existing cash (if available). If the farm does not
have enough cash to pay all cash obligations, then a carryover is experienced, and a short-term loan is established for the debt. While the results would suggest that some farms would have difficulty securing financing, this assumption of available financing is consistent with the fact that the STEP Act, for example, provides a 15-year financing option. While there are a number of ways a producer could choose to address a large additional tax liability, the assumptions made in this analysis provide a snapshot of the magnitude of the financial impacts of the proposed tax policy changes.

**Scenarios Analyzed**

The following five scenarios were analyzed for each of the 94 representative farms and ranches:

- **Scenario 1: Current Tax Law with No Generational Transfer.** This baseline scenario assumes current tax law remains in place and that no event triggers a generational transfer.

- **Scenario 2: Generational Transfer under Current Tax Law.** This scenario assumes current tax law remains in place and an event triggers a generational transfer in 2021 (e.g. death of the principal operator).

- **Scenario 3: Generational Transfer under STEP Act.** This scenario assumes the STEP Act is in effect and an event triggers a generational transfer in 2021 (e.g. death of the principal operator). Under the STEP Act, the current estate tax exemption levels are maintained and stepped-up basis is eliminated.

- **Scenario 4: Generational Transfer under 99.5% Act.** This scenario assumes the 99.5% Act is in effect and an event triggers a generational transfer in 2021 (e.g. death of the principal operator). Under the 99.5% Act, the estate tax exemption levels are lower but stepped-up basis is maintained.

- **Scenario 5: Generational Transfer under STEP Act and 99.5% Act.** This scenario assumes both the STEP Act and the 99.5% Act are in effect and an event triggers a generational transfer in 2021 (e.g. death of the principal operator). In this scenario, the estate tax exemption levels are lower and stepped-up basis is eliminated.

**Results**

As noted above, Scenario 1 is a baseline scenario where no event triggers a generational transfer. Under this status quo scenario, 38 of the 94 representative farms and ranches are projected to have a negative ending cash balance at the end of 2026—and that is without any policy changes. In other words, even in the status quo scenario, there are farms struggling to cash flow across all types of farms and ranches (7 feedgrain, 4 wheat, 5 cotton, 10 rice, 8 dairy and 4 cattle ranches).
As noted in Table 5, under Scenario 2 (Generational Transfer under Current Law), only two of the larger dairies (CAD-X-2000 and TXND-X-3800) face estate tax liabilities as a result of a generational transfer—owing to stepped-up basis (i.e. no long-term capital gains tax) and the $23.5 million estate tax exclusion in current law. Naturally, larger farms would be impacted by current law during a farm transition, but none of the other 92 farms in AFPC’s database would incur capital gains or estate taxes resulting in a change in ending cash balances under current law.

In sharp contrast, under Scenario 3 (Generational Transfer under the STEP Act), 92 of the 94 representative farms are impacted. Despite the $1 million exclusion included in the STEP Act, the elimination of stepped-up basis impacts almost all of AFPC’s representative farms. Across the 92 impacted farms, the additional tax liability incurred averages $726,104 per farm.

Under Scenario 4 (Generational Transfer under the 99.5% Act), lowering the estate tax exemption levels to $3.5 million (or a combined total of $7 million per couple) impacts 41 farms, with the additional tax liability incurred averaging $2.17 million per farm.

If the STEP Act and 99.5% Act were both implemented (Scenario 5), 92 of the 94 representative farms would be impacted. The additional tax liability incurred would average $1.43 million per farm across all 92 farms. While the average impact in Scenario 5 is lower than that in Scenario 4, that is entirely because Scenario 5 impacts 92 farms (whereas Scenario 4 impacted only 41 farms). Importantly, when looking at individual farm results (Table 6), in no case was the tax liability in Scenario 5 lower than that incurred in Scenarios 3 or 4; in other words, combining the two policies always resulted in an equal or higher tax liability.
Table 5 also includes the average change in ending cash balances in 2026 for each scenario. The fact that the reduction in ending cash balances exceeds the tax liability incurred largely reflects the interest costs incurred in financing the debt resulting from the tax liability.

Tables 6-8 contain the results for the 25 feedgrain, 11 wheat, 13 cotton, 15 rice, and 20 dairy farms along with 10 cattle ranches. For this analysis, the key output variables used to demonstrate the impact of the two tax policy changes are (1) additional tax liability incurred and (2) ending cash balances in 2026. With everything on the operation staying the same except for the policy change associated with each scenario, these variables highlight any liabilities and potential cash flow shortfalls that would be created by the tax changes.

Tables 6 and 7 also utilize average annual net cash farm income (NCFI) for 2021-2026 under the baseline scenario (i.e. current tax law with no generational transfer) as a point of reference. NCFI equals total cash receipts minus all cash expenses. It is used to pay family living expenses, principal payments, income taxes, self-employment taxes, and machinery replacement costs.

Table 7 reflects the ratio of additional tax liability incurred to NCFI for Scenarios 3-5. For context, Table 7 illustrates how many years it would take to pay off the new tax liability if NCFI were used exclusively for that purpose. For example, on the 4,500-acre Nebraska feedgrain farm, it would take 14.5 years using all of the NCFI generated by the farm (while ignoring all other obligations normally covered by NCFI) to pay off the tax liability from the STEP Act and 99.5% Act.

Table 8 includes the average change in ending cash balances in 2026 for each scenario. As noted earlier, any reduction in ending cash balances that exceeds the tax liability incurred largely reflects the interest costs incurred in financing the debt resulting from the tax liability. As shown in Table 8, a number of farms were already facing negative ending cash balances in 2026 under status quo.

While there is no perfect point of reference (or context), another approach would be to compare the additional tax liability incurred to the cost basis of the assets on the farm. For 11 of the 94 representative farms, the tax liability incurred in Scenario 5 was more than 50% of the cost basis of the assets on the farm. In the extreme case, for the large Texas dairy (TXND-X-3800), the tax liability exceeded the cost basis of the farm (106%).
### Table 6: Average Annual Net Cash Farm Income (NCFI) and Tax Liability for the Representative Farms for Select Tax Scenarios (in Dollars).

<table>
<thead>
<tr>
<th>Type</th>
<th>Farm</th>
<th>Average Annual NCFI</th>
<th>Scenario 2</th>
<th>Scenario 3</th>
<th>Scenario 4</th>
<th>Scenario 5</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Base (2021-26)</td>
<td>Generational Transfer</td>
<td>Generational Transfer</td>
<td>Generational Transfer</td>
<td>Generational Transfer</td>
</tr>
<tr>
<td>Feedgrain</td>
<td></td>
<td></td>
<td>Current Tax Policy</td>
<td>STEP Act</td>
<td>99.5% Act</td>
<td>STEP + 99.5% Acts</td>
</tr>
<tr>
<td>Feedgrain</td>
<td>IAG-M-1350</td>
<td>89,090</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Feedgrain</td>
<td>IAG-L-3400</td>
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<td>1,244,826</td>
<td>1,027,064</td>
<td>1,711,563</td>
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<tr>
<td>Feedgrain</td>
<td>NE2-G-2400</td>
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<td>0</td>
<td>713,177</td>
<td>0</td>
<td>713,177</td>
</tr>
<tr>
<td>Feedgrain</td>
<td>NE2-G-4500</td>
<td>419,070</td>
<td>0</td>
<td>2,956,842</td>
<td>4,591,837</td>
<td>6,070,258</td>
</tr>
<tr>
<td>Feedgrain</td>
<td>ND2-M-3000</td>
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<td>450,627</td>
<td>0</td>
<td>450,627</td>
</tr>
<tr>
<td>Feedgrain</td>
<td>ND2-L-9000</td>
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<td>5,996,955</td>
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<td>0</td>
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<td>Feedgrain</td>
<td>ING-L-3500</td>
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<td>1,738,634</td>
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<td>Feedgrain</td>
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<td>0</td>
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<td>MOCG-M-2300</td>
<td>575,856</td>
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<td>1,873,664</td>
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<tr>
<td>Feedgrain</td>
<td>MOCG-L-4200</td>
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<td>0</td>
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<td>4,605,774</td>
<td>7,566,504</td>
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<td>Wheat</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>Wheat</td>
<td>WAW-M-2800</td>
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<td>WAW-L-10000</td>
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<td>WAAW-X-5500</td>
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<tr>
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<td>503,516</td>
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<tr>
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<td>Cotton</td>
<td></td>
<td></td>
<td></td>
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<td>Cotton</td>
<td>TXSP-X-4500</td>
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<td>Cotton</td>
<td>TXEC-X-5000</td>
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<td>Cotton</td>
<td>TXCB-L-10000</td>
<td>845,126</td>
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<td>663,329</td>
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<td>706,259</td>
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<td>TNC-M-3000</td>
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<td>NCNP-X-1600</td>
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<tr>
<td>Type</td>
<td>Farm</td>
<td>Average Annual NCFI Base (2021-26)</td>
<td>Scenario 2 Generational Transfer Current Tax Policy</td>
<td>Scenario 3 Generational Transfer STEP Act</td>
<td>Scenario 4 Generational Transfer 99.5% Act</td>
<td>Scenario 5 Generational Transfer STEP + 99.5% Acts</td>
</tr>
<tr>
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<td>-------------</td>
<td>----------------------------------</td>
<td>-----------------------------------------------</td>
<td>----------------------------------------</td>
<td>------------------------------------------</td>
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<td>Rice</td>
<td>CAR-M-1200</td>
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<td>387,583</td>
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<td>3,440,680</td>
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<td>CABR-X-800</td>
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### Table 7: Years of Net Cash Farm Income (NCFI) Required to Eliminate Tax Liability for the Representative Farms for Select Tax Scenarios (continued).

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a/ Under the current baseline outlook, the average annual NCFI is negative. In other words, the farm is already in poor shape under status quo conditions and there is no expected NCFI available to help pay down the tax liability incurred.
### Table 8: Changes in Ending Cash Balances in 2026 for the Representative Farms for Select Tax Scenarios (in $1,000).

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Summary and Conclusions

This analysis utilized AFPC’s 94 representative farms to determine the likely impacts of two tax policy proposals—the Sensible Taxation and Equity Promotion Act and the For the 99.5 Percent Act—on the farm’s ability to cash flow. Under current tax law, an assumed death of the principal operator would impact 2 of 94 representative farms.

Eliminating stepped-up basis in the Sensible Taxation and Equity Promotion Act—even with the $1 million exclusion—would impact 92 of 94 representative farms, including all of the ranches and dairies, with an additional tax liability incurred of $726,104 per farm.

Imposing lower estate tax exemption levels from the For the 99.5 Percent Act would impact 41 farms (26 of 64 crop farms, 5 of 10 ranches and 10 of 20 dairies) with an average additional tax liability incurred of $2.17 million per farm.

The combination of the two tax policy changes would impact 92 representative farms at an average additional tax liability incurred of $1.43 million and an average loss in ending cash balances of all affected farms of $1.59 million in 2026. While the average tax liability declines (relative to imposing the For the 99.5 Percent Act alone), the number of farms impacted climbed from 41 to 92.

References


Appendix A

Representative Farm and Ranch Characteristics
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING FEED GRAINS AND OILSEEDS

IAG1350
IAG1350 is a 1,350-acre northwestern Iowa (Webster County) grain farm. The farm is moderate-sized for the region and plants 810 acres of corn and 540 acres of soybeans annually. Sixty-one percent of this farm’s 2020 receipts come from corn production.

IAG3400
This 3,400-acre large-sized grain farm is located in northwestern Iowa (Webster County). It plants 2,040 acres of corn and 1,360 acres of soybeans each year, realizing 60 percent of receipts from corn production.

NEG2400
South-central Nebraska (Dawson County) is home to this 2,400-acre grain farm. This farm plants 1,600 acres to corn and 800 acres to soybeans. The farm splits its corn acres evenly between yellow and white food-grade corn. Sixty-four percent of gross receipts are derived from corn sales.

NEG4500
This is a 4,500-acre grain farm located in south-central Nebraska (Dawson County). This operation plants 3,000 acres of corn and 1,000 acres of soybeans each year. Remaining acres are planted to alfalfa. A portion (25 percent) of the corn acreage is food-grade corn. In 2020, 67 percent of total receipts were generated from corn production.

NDG3000
NDG3000 is a 3,000-acre, moderate-sized, south central North Dakota (Barnes County) grain farm that plants 500 acres of wheat, 1,000 acres of corn, and 1,500 acres of soybeans. One hundred acres are enrolled in the Conservation Reserve Program. The farm generated 39 percent of 2020 receipts from soybean sales and 40 percent from corn sales.

NDG9000
This is an 9,000-acre, large-sized grain farm in south central North Dakota (Barnes County) that grows 4,500 acres of soybeans, 2,500 acres of corn, 1,250 acres of wheat, and 500 acres of barley annually. The remaining acreage is enrolled in the Conservation Reserve Program. Soybean and corn sales accounted for 75 percent of 2020 receipts.

ING1000
Shelby County, Indiana, is home to this 1,000-acre moderate-sized feedgrain farm. This farm annually plants 475 acres of corn, 525 acres of soybeans, and 50 acres of wheat that is double cropped with soybeans. Due to this farm’s proximity to Indianapolis, land development pressures will likely constrain further expansion of this operation. Forty-seven percent of 2020 receipts came from corn sales.

ING3500
ING3500 is a large-sized grain farm located in east central Indiana (Shelby County). This farm plants 1,750 acres to corn and 1,750 acres to soybeans each year. In 2020, 53 percent of gross receipts were generated by corn sales.

OHG700
This is a 700 acre, moderate sized grain farm in north western Ohio (Henry County). This farm planted 105 acres of corn and 280 acres of soybeans in 2020. Because of the wet spring there were 315 acres that were not planted and was taken as preventive planting insurance. Normally would be 350 acres each of corn and soybeans. Twenty-seven percent of 2020 receipts were generated by corn sales.

OHG1500
This is a 1,500 acre, large-sized grain farm in north western Ohio (Henry County). This farm planted 202 acres of corn, 304 acres of soybeans, and 150 acres of wheat in 2020. Because of the wet spring there were 844 acres that were not planted and was taken as preventive planting insurance. Normally would be 675 acres each of corn and soybeans plus the 150 acres of wheat. Thirty-five percent of 2020 receipts were generated by corn sales.
2020 PANEL FARMS PRODUCING FEED GRAINS AND OILSEEDS

MOCG2300 MOCG2300 is a 2,300-acre grain farm located in central Missouri (Carroll County) and plants 1,150 acres of corn and 1,150 acres of soybeans annually. This farm is located in the Missouri River bottom, an area with a large concentration of livestock production. This farm generated 52 percent of its total revenue from corn and 38 percent from soybeans during 2020.

MOCG4200 This is a 4,200-acre central Missouri (Carroll County) grain farm with 2,310 acres of corn and 1,890 acres of soybeans. This farm is located in the Missouri River bottom, an area with a large concentration of livestock production. Corn sales accounted for 59 percent of farm receipts and soybeans accounted for 32 percent in 2020.

MONG2300 MONG2300 is a 2,300-acre diversified northwest Missouri grain farm centered in Nodaway County. MONG2300 plants 1,125 acres of corn, 1,125 acres of soybeans, and 50 acres of hay annually. The farm also has a 300-head cow-calf herd. Proximity to the Missouri River increases marketing options for area grain farmers due to easily accessible river grain terminals. In 2020, 46 percent of the farm's total receipts were from corn, 42 percent from soybeans, and 8 percent from cattle sales.

LANG2500 This is a 2,500-acre northeast Louisiana (Madison Parish) diversified grain farm. This farm harvests 500 acres of rice, 875 acres of soybeans, 375 acres of cotton, and 750 acres of corn. For 2020, 49 percent of farm receipts came from corn and soybean sales.

TNG2500 This is a 2,500-acre, moderate-sized grain farm in West Tennessee (Gibson County). Annually, this farm plants 1,025 acres of corn, 1,475 acres of soybeans, and 375 acres of wheat (planted before soybeans) in a region of Tennessee recognized for the high level of implementation of conservation practices by farmers. For 2020, 39 percent of farm receipts were from sales of corn and 43 percent from soybeans.

TNG5000 West Tennessee (Gibson County) is home to this 5,000-acre, large-sized grain farm. Farmers in this part of Tennessee are known for their early and continued adoption of conservation practices, including no-till farming. TNG5000 plants 2,500 acres of corn, 500 acres of wheat, 2,500 acres of soybeans (500 of which are double-cropped after wheat). The farm generated 50 percent of its 2020 gross receipts from sales of corn and 35 percent from soybeans.

NCSP2000 A 2,000-acre diversified farm located in southern North Carolina (Bladen County). NCSP2000 plants 400 acres of peanuts, 1,100 acres of corn, and 500 acres of soybeans. Sixty-two percent of receipts for this farm came from corn and soybean sales in 2020; thirty-one percent of receipts came from peanut sales.

NCC2030 This is a 2,000-acre grain farm located on the upper coastal plain of North Carolina (Wayne County). NCC2030 plants 400 acres of corn, 200 acres of wheat, and 1,000 acres of soybeans annually. Corn accounted for 23 percent of this farm's 2020 receipts, while soybeans accounted for 35 percent.

SCC2000 SCC2000 is a moderate-sized, 2,000-acre grain farm in South Carolina (Orangeburg County) consisting of 800 acres of corn, 550 acres of cotton, 250 acres of peanuts, and 400 acres of soybeans. Thirty-nine percent of the farm's receipts were from corn sales during 2020.

SCG3500 A 3,500-acre, large-sized South Carolina (Clarendon County) grain farm with 1,800 acres of corn, 750 acres of cotton, 600 acres of peanuts, and 350 acres of soybeans. The farm generated 45 percent of 2020 receipts from corn sales and 5 percent from soybean sales.
2020 PANEL FARMS PRODUCING FEED GRAINS AND OILSEEDS

TXNP3450  This is a 3,450-acre diversified grain farm located on the northern High Plains of Texas (Moore County). This farm plants 1206 acres of cotton, 1,294 acres of irrigated corn, 260 acres of irrigated sorghum for seed production, and 432 acres of irrigated wheat annually. Forty-five percent of total receipts are generated from corn sales.

TXNP10880  TXNP10880 is a large-sized diversified grain farm located in the Texas Panhandle (Moore County). This farm annually plants 4,454 acres of cotton (3,962 irrigated/492 dryland); 3,962 acres of irrigated corn; 1,272 acres of grain sorghum (530 irrigated for seed production/492 dryland/250 irrigated for commercial use); and 492 acres of dryland winter wheat. Thirty-eight percent of 2020 cash receipts were derived from corn sales.

TXPG2500  The Texas Panhandle is home to this 2,500-acre farm (Deaf Smith County). Annually, wheat is planted on 534 acres (350 irrigated and 184 dryland), 1,000 acres planted to irrigated corn, 783 acres are planted to cotton (600 irrigated and 183 dryland), and grain sorghum is planted on 183 dryland acres. Fifty-three percent of 2020 cash receipts were generated by corn sales.

TXHG3000  This 3,000-acre grain farm is located on the Blackland Prairie of Texas (Hill County). On this farm, 2,000 acres of corn, 500 acres of cotton, and 500 acres of wheat are planted annually. Grain sales accounted for 65 percent of 2020 receipts with cotton accounting for nineteen percent of sales. Forty beef cows live on 300 acres of improved pasture and contribute approximately two percent of total receipts.

TXWG1600  This 1,600-acre farm is located on the Blackland Prairie of Texas (Williamson County). TXWG1600 plants 800 acres of corn, 300 acres of sorghum, 400 acres of cotton, and 100 acres of winter wheat annually. Additionally, this farm has a 40-head beef cow herd that is pastured on rented ground that cannot be farmed. Grain sales accounted for 54 percent of 2020 receipts with cotton accounting for 29 percent of sales.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING WHEAT

**WAW2800** This is a 2,800-acre moderate-sized grain farm in the Palouse of southeastern Washington (Whitman County). It plants 1,840 acres of wheat and 800 acres of dry peas. Disease concerns dictate rotating a minimum acreage of peas to maintain wheat yields. This farm generated 63 percent of 2020 receipts from wheat.

**WAW10000** A 10,000-acre, large-sized grain farm in the Palouse of southeastern Washington (Whitman County). Annually, this farm allocates 5,800 acres to wheat and 2,700 acres to dry peas. Diseases that inhibit wheat yield dictate the rotation of a minimum acreage of peas. Wheat sales accounted for 61 percent of 2020 receipts.

**WAAW5500** South-central Washington (Adams County) is home to this 5,500-acre, large-sized wheat farm. Annually, this farm plants 2,600 acres of wheat in a wheat-fallow rotation. Additionally, 300 acres are enrolled in CRP. In 2020, 91 percent of the farm’s income came from wheat.

**ORW4500** ORW4500 is a 4,500-acre large-sized grain farm located in northeastern Oregon (Morrow County). This farm plants 2,250 acres annually in a wheat-fallow rotation. Eighty-six percent of this farm’s 2020 total receipts came from wheat sales.

**MTW8000** North-central Montana (Chouteau County) is home to this 9,500-acre farm on which 3,500 acres of wheat (1,920 acres of winter wheat, 1,344 acres of spring wheat, and 544 acres of Durham), 590 acres of barley, and 1,200 acres of dry peas are planted each year. MTW8000 uses no-till production practices. In 2020, 50 percent of receipts came from wheat.

**KSCW2000** South central Kansas (Sumner County) is home to this 2,000-acre, moderate-sized grain farm. KSCW2000 plants 800 acres of winter wheat, 1,100 acres of soybeans, 200 acres of cotton, and 500 acres of corn each year. For 2020, 18 percent of gross receipts came from wheat.

**KSCW5300** A 5,300-acre, large-sized grain farm in south central Kansas (Sumner County) that plants 2,385 acres of winter wheat, 1,590 acres of corn, and 3,352 acres of soybeans. Twenty-two percent of this farm’s 2020 total receipts were generated from sales of winter wheat.

**KSNW4000** This is a 4,000-acre, moderate-sized northwest Kansas (Thomas County) grain farm. This farm plants 1,200 acres of winter wheat (wheat-fallow rotation), 1,200 acres of corn, and 600 acres of sorghum. This farm generated 33 percent of 2020 receipts from wheat and 57 percent of its receipts from feed grains.

**KSNW7000** KSNW7000 is a 7,000-acre, large-sized northwest Kansas (Thomas County) grain farm that annually plants 1,700 acres of winter wheat, 3,770 acres of corn, 700 acres of sorghum, and 130 acres of soybeans. The farm generated 16 percent of receipts from wheat and 74 percent from feed grains during 2020.

**COW3000** A 3,000-acre northeast Colorado (Washington County), moderate-sized farm that plants 1,012 acres of winter wheat and 675 acres of corn each year. COW3000 has adopted minimum tillage practices on most of its acres. This farm generated 54 percent of its receipts from wheat and 34 percent from corn.

**COW6000** A 6,000-acre, large-sized northeast Colorado (Washington County) wheat farm. It plants 2,000 acres of wheat, 1,000 acres of millet, and 1,000 acres of corn. During 2020, 50 percent of gross receipts came from wheat sales and 23 percent came from corn sales.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING COTTON

**TXSP4500**  
The Texas South Plains (Dawson County) is home to this 4,500-acre, large-sized cotton farm that grows 4,380 acres of cotton (2,880 dryland, 1,500 irrigated), and 120 irrigated acres of peanuts. Cotton sales comprised 76 percent of 2020 receipts.

**TXEC5000**  
This 5,000-acre farm is located on the Eastern Caprock of the Texas South Plains (Crosby County). Annually, 4,700 acres are planted to cotton (2,230 irrigated and 2,470 dryland) and 300 acres to dryland wheat. In 2020, cotton sales accounted for 75 percent of gross receipts.

**TXRP3000**  
TXRP3000 is a 3,000-acre cotton farm located in the Rolling Plains of Texas (Jones County). This farm plants 1,800 acres of cotton and 1,200 acres of winter wheat each year. The area is limited by rainfall, and the farm uses a conservative level of inputs. Sixty-five percent of 2020 farm receipts came from cotton sales. Fifty head of beef cows generated three percent of farm receipts.

**TXMC2500**  
This 2,500-acre cotton farm is located on the Coastal Plain of southeast Texas (Wharton County). TXMC2500 farms 300 acres of sorghum, 1,455 acres of cotton, and 655 acres of corn. In 2020, cotton sales comprised 57 percent of total cash receipts on this operation.

**TXCB4000**  
A 4,000-acre cotton farm located on the Texas Coastal Bend (San Patricio County) that farms 2,000 acres of cotton, 1,600 acres of sorghum, and 400 acres of corn annually. Sixty percent of 2020 cash receipts were generated by cotton.

**TXCB10000**  
Nueces County, Texas is home to this 10,000-acre farm. Annually, 5,000 acres are planted to cotton, 4,500 acres to sorghum, and 500 acres of corn. Cotton sales accounted for 63 percent of 2020 receipts.

**TXVC5500**  
This 5,500-acre farm is located in the lower Rio Grande Valley of Texas (Willacy County) and plants 2,550 acres to cotton (425 irrigated and 2,125 acres dryland), 2,295 acres to sorghum (170 irrigated and 2,125 dryland), and 255 acres of corn. In 2020, 42 percent of TXVC5500’s cash receipts were generated by cotton sales.

**ARNC5000**  
This 5,000-acre farm is located in northern Arkansas (Mississippi County) and plants 2,500 acres to cotton, 500 acres to corn, 1,000 acres of soybeans, and 1,000 acres to peanuts. In 2020, 44 percent of ARNC5000’s cash receipts were generated by cotton sales.

**TNC3000**  
A 3,000-acre, moderate-sized West Tennessee (Fayette County) cotton farm. TNC3000 consists of 825 acres of cotton, 1,375 acres of soybeans, and 800 acres of corn. Cotton accounted for 29 percent of 2020 gross receipts, with corn and soybeans contributing 24 percent and 28 percent, respectively.

**TNC4050**  
TNC4050 is a 4,050-acre, large-sized West Tennessee (Haywood County) cotton farm. This farm plants 1,500 acres of cotton, 1,950 acres of soybeans, 550 acres of corn, and 750 acres of wheat each year. During 2020, cotton sales generated 34 percent of gross receipts.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING COTTON

ALC3500  A 3,500-acre cotton farm located in northern Alabama (Lawrence County) that plants 1,050 acres to cotton, 1,050 acres to corn, 1,400 acres of soybeans and 875 acres to wheat (double cropped with soybeans) annually. This farm was early to adopt no-till cropping practices. Cotton sales accounted for 27 percent of total farm receipts during 2020.

GAC2500  Southwest Georgia (Decatur County) is home to a 2,500-acre cotton farm that plants 1,250 acres to cotton, 800 acres to peanuts, and 450 acres to corn. In 2020, farm receipts were comprised of cotton sales (36 percent), corn (15 percent), and peanut sales (33 percent). The farm also runs a 125-head beef cow herd, generating 3 percent of 2020 receipts.

NCNP1600  A 1,600-acre diversified farm located in northern North Carolina (Edgecombe County). NCNP1600 plants 320 acres of peanuts, 240 acres of corn, 640 acres of cotton, and 400 acres of soybeans. Twenty-three percent of receipts for this farm came from peanut sales in 2020, 38 percent from cotton sales and 23 percent came from corn and soybean sales.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING RICE

CAR1200  CAR1200 is a 1,200-acre moderate-sized rice farm in the Sacramento Valley of California (Sutter and Yuba Counties) that plants 1,200 acres of rice annually. This farm generated 99 percent of 2020 gross receipts from rice sales.

CAR3000  This is a 3,000-acre rice farm located in the Sacramento Valley of California (Sutter and Yuba Counties) that is large-sized for the region. CAR3000 plants 3,000 acres of rice annually. In 2020, 99 percent of gross receipts were generated from rice sales.

CABR800  The Sacramento Valley (Butte County) is home to CABR800, a 800-acre rice farm. CABR800 harvests 800 acres of rice annually, generating 99 percent of 2020 farm receipts from rice sales.

CACR800  CACR800 is an 800-acre rice farm located in the Sacramento Valley of California (Colusa County). This farm harvests 800 acres of rice each year. During 2020, 99 percent of farm receipts were realized from rice sales.

TXR1500  This 1,500-acre rice farm located west of Houston, Texas (Colorado County) is moderate-sized for the region. TXR1500 harvests 600 acres of rice. The farm generated 97 percent of its receipts from rice during 2020.

TXR3000  TXR3000 is a 3,000-acre, large-sized rice farm located west of Houston, Texas (Colorado County). This farm harvests 1,500 acres of rice annually. TXR3000 realized 98 percent of 2020 gross receipts from rice sales.

TXBR1800  The Texas Gulf Coast (Matagorda County) is home to this 1,800-acre rice farm. TXBR1800 generally plants a third of its acres to rice annually and fallows the remainder. The farm generated 98 percent of its receipts from rice during 2020.

TXER2500  This 2,500-acre rice farm is located in the Texas Gulf Coast (Wharton County). TXER2500 harvests 1,250 acres of rice each year. The farm also grows 1,250 acres of corn. Seventy-three percent of 2020 receipts came from rice sales.

LASR2000  A 2,000-acre southwest Louisiana (Acadia, Jeff Davis, and Vermilion parishes) rice farm, LASR2000 is moderate-sized for the area. This farm harvests 1,000 acres of rice and 200 acres of soybeans. During 2020, 58 percent of gross receipts were generated from rice sales.

ARMR6500  ARMR6500 is a 6,500-acre diversified rice farm in southeast Arkansas (Desha County) that plants 650 acres of rice, 3,900 acres of soybeans, and 1,950 acres of corn. For 2020, 10 percent of gross receipts came from rice sales, 27 percent from corn sales, and 50 percent from soybean sales.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING RICE

**ARSR3240**  ARSR3240 is a 3,240-acre, large-sized Arkansas (Arkansas County) rice farm that harvests 1,458 acres of rice, 1,458 acres of soybeans, and 324 acres of corn each year. Fifty-five percent of this farm’s 2020 receipts came from rice sales.

**ARWR2500**  East central Arkansas (Cross County) is home to this 2,500-acre rice farm. Moderate-sized for the region, ARWR2500 annually plants 1,250 acres each to rice and soybeans. During 2020, rice sales generated 60 percent of gross receipts.

**ARHR4000**  ARHR4000 is a 4,000-acre large-sized northeast Arkansas (Lawrence County) rice farm that annually harvests 2,400 acres of rice, 1,400 acres of soybeans, and 200 acres of corn. Rice sales accounted for 73 percent of 2020 farm receipts.

**MSDR5000**  MSDR5000 is a 5,000-acre Mississippi Delta (Bolivar County) rice farm that annually harvests 1,667 acres of rice and 3,333 acres of soybeans. Rice sales accounted for 39 percent of 2020 farm receipts. Soybeans account for 54 percent of receipts.

**MOBR4000**  MOBR4000 is a 4,000-acre Missouri Bootheal (Pemiscot County) rice farm. The farm annually harvests 1,320 acres of rice, 1,800 acres of soybeans and 880 acres of corn. Rice sales accounted for 44 percent of farm receipts in 2020.
2020 CHARACTERISTICS OF PANEL FARMS PRODUCING MILK

**CAD2000** A 2,000-cow, large-sized central California (Tulare County) dairy, the farm plants 975 acres of hay/silage for which it employs custom harvesting. Milk sales generated 81 percent of 2020 total receipts.

**WAD300** A 300-cow, moderate-sized northern Washington (Whatcom County) dairy. This farm plants 250 acres of silage and generated 79 percent of its 2020 gross receipts from milk sales.

**WAD1200** A 1,200-cow, large-sized northern Washington (Whatcom County) dairy. This farm plants 850 acres for silage annually. During 2020, 80 percent of this farm’s gross receipts came from milk.

**IDD1500** A 1,500-cow, large-sized dairy located in the Magic Valley of Idaho (Twin Falls County). This farm plants 550 acres of corn silage and 300 acres of hay annually. Milk sales account for 79 percent of 2020 gross receipts.

**NVD1000** A 1,000-cow, moderate-sized Nevada (Churchill County) dairy. This farm plants 475 acres of hay and 200 acres of corn silage annually. Milk sales accounted for 85 percent of NVD1000’s gross receipts for 2020.

**TXND3800** A 3,800-cow, large-sized dairy located in the South Plains of Texas (Bailey County). This farm plants 1,920 acres of corn silage annually. Milk sales account for 83 percent of 2020 gross receipts.

**TXCD1500** A 1,500-cow, large-sized central Texas (Erath County) dairy, TXCD1500 plants 366 acres of silage and 500 acres of hay annually. During 2020, milk sales accounted for 85 percent of receipts.

**TXED400** A 400-cow, moderate-sized northeast Texas (Hopkins County) dairy. This farm has 200 acres of hay. During 2020, milk sales represented 77 percent of annual receipts.

**WID180** A 180-cow, moderate-sized eastern Wisconsin (Winnebago County) dairy, the farm plants 120 acres of silage, 50 acres for hay, 320 acres of corn, 100 acres of wheat, and 180 acres of soybeans. Milk constituted 64 percent of this farm’s 2020 receipts.

**WID1700** A 1,700-cow, large-sized eastern Wisconsin (Winnebago County) dairy, the farm plants 850 acres of haylage, 1,000 acres of silage, 75 acres of soybeans, 150 acres of wheat, and 1,200 acres of corn. Milk sales comprised 80 percent of the farm’s 2020 receipts.

**OHDD350** A 350-cow, moderate-sized central Ohio (Gonzalez County) dairy, the farm plants 575 acres of silage, 200 acres of corn, 50 acres of soybeans, and 50 acres of wheat. Milk sales comprised 73 percent of the farm’s 2020 receipts.
### 2020 CHARACTERISTICS OF PANEL FARMS PRODUCING MILK

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>NYWD400</td>
<td>A 400-cow, moderate-sized western New York (Wyoming County) dairy. This farm plants 50 acres of corn, 750 acres of silage, and double crops 425 acres of haylage annually. Milk sales accounted for 84 percent of the gross receipts for this farm in 2020.</td>
</tr>
<tr>
<td>NYWD1200</td>
<td>A 1,200-cow, large-sized western New York (Wyoming County) dairy. This farm plants 1,900 acres of silage and 900 acres of corn annually. Milk sales accounted for 85 percent of the gross receipts for this farm in 2020.</td>
</tr>
<tr>
<td>NYCD180</td>
<td>A 180-cow, moderate-sized central New York (Cayuga County) dairy. This farm plants 200 acres of corn, and 350 acres of silage annually. Milk sales accounted for 70 percent of the gross receipts for this farm in 2020.</td>
</tr>
<tr>
<td>NYCD800</td>
<td>A 800-cow, large-sized central New York (Cayuga County) dairy. This farm plants 950 acres of silage and 850 acres of hay annually. Milk sales accounted for 78 percent of the gross receipts for this farm in 2020.</td>
</tr>
<tr>
<td>VTD160</td>
<td>A 160-cow, moderate-sized Vermont (Washington County) dairy. VTD160 plants 160 acres of hay and 260 acres of silage annually. Milk accounted for 79 percent of the 2020 receipts for this farm.</td>
</tr>
<tr>
<td>VTD400</td>
<td>A 400-cow, large-sized Vermont (Washington County) dairy. This farm plants 75 acres of hay and 600 acres of silage annually. Milk sales represent 71 percent of VTD400's gross receipts in 2020.</td>
</tr>
<tr>
<td>MOGD550</td>
<td>A 550-cow, grazing dairy in southwest Missouri (Dade County), the farm grazes cows on 300 acres of improved pasture cut for hay. The dairy uses minimal inputs with 9,000 lbs of milk per cow. Milk accounted for 58 percent of gross farm receipts for 2020.</td>
</tr>
<tr>
<td>FLND550</td>
<td>A 550-cow, moderate-sized north Florida (Lafayette County) dairy. The dairy grows 130 acres of hay and 200 acres of silage each year. All other feed requirements are purchased in a pre-mixed ration. Milk sales accounted for 76 percent of the 2020 farm receipts.</td>
</tr>
<tr>
<td>FLSD1750</td>
<td>A 1,750-cow, large-sized south-central Florida (Okeechobee County) dairy. FLSD1750 plants 300 acres of hay. Milk sales represent 84 percent of 2020 total receipts.</td>
</tr>
</tbody>
</table>
**2020 CHARACTERISTICS OF PANEL RANCHES PRODUCING BEEF CATTLE**

**NVB650**
NVB650 is a 650-cow ranch located in northeastern Nevada (Elko County). The operation consists of 1,300 acres of owned hay meadow and 8,725 acres of owned range, supplemented by 3,560 AUMs of public land. Each year, the ranch harvests 975 acres of hay. Annually, cattle sales represent 78 percent of the ranch’s receipts.

**NVSB550**
NVSB550 is a 550-cow ranch located in southeastern Nevada (Lincoln County). The operation consists of 125 acres of owned hay meadow and 375 acres of owned range, supplemented by 7,600 AUMs of public land. Annually, cattle sales represent 77 percent of the ranch’s receipts.

**MTB600**
A 600-cow ranch located on the eastern plains of Montana (Custer County), MTB600 runs cows on a combination of owned land and land leased from federal, state, and private sources. The ranch owns 14,000 acres of pasture. 800 acres of hay are produced annually. Also, all deeded acres are leased for hunting. Cattle sales represented 71 percent of this ranch’s 2020 receipts.

**WYB475**
This 475-cow ranch is located in north central Wyoming (Washakie County). The ranch leases 2750 AUMs from the U.S. Forest Service and owns 1,500 acres of range. Annually, the ranch harvests 315 acres of alfalfa and grass hay on owned ground. In 2020, cattle sales accounted for 78 percent of gross receipts.

**COB275**
This 275-cow ranch is located in northwestern Colorado (Routt County). Federal land provides seven percent of the ranch’s grazing needs. The ranch owns 2,300 acres of rangeland, and the cattle graze federal land during the summer. Cattle sales accounted for 51 percent of the ranch’s 2020 total receipts.

**NMB210**
NMB210 is a 210-cow ranch located in northeastern New Mexico (Union County). During 2020, 82 percent of gross receipts were derived from cattle sales with the balance of receipts generated from fee hunting.

**SDB600**
SDB600 is a 600-cow West River (Meade County, South Dakota) beef cattle ranch. This operation produces hay on 1,000 acres of owned cropland, and runs its cows on 6,500 acres of owned native range. In 2020, cattle sales accounted for 83 percent of gross receipts.

**MOB250**
A 250-cow beef cattle operation is the focal point of this diversified livestock and crop farm located in southwest Missouri (Dade County). MOB250 plants 160 acres of corn, 160 acres of wheat, and 200 acres of soybeans. Improved pasture makes up another 570 acres of this ranch. During 2020, cattle sales comprised 38 percent of gross receipts.

**TXRB400**
The western Rolling Plains of Texas (King County) is home to this 400-head cow-calf operation. This ranch operates on 20,000 acres (half owned, half leased) of native range. Seventy-one percent of 2020 receipts came from cattle sales, while 29 percent came from fee hunting.

**TXSB300**
A 300-head cow-calf operation is the central focus of this full-time agricultural operation in south central Texas (Gonzales County). Contract broiler production and hunting income are vital to the ranch’s viability. Cattle sales accounted for 74 percent of 2020 gross receipts.

**OTHERS**
Five other representative farms have beef cattle operations along with their crop production (MONG2300, TXHG2700, TXWG1600, TXRP2500, and GAC2300). These farming operations have from 40 to 300 cows. Cattle contributed approximately 10 percent of gross receipts for these farms in 2020.
Appendix B

Representative Farm Panel Members and Facilitators
FEED GRAIN FARMS

Indiana

Facilitators
Mr. Scott Gabbard - Extension Educator, Shelby County, Purdue Cooperative Extension

Panel Participants
Mr. David Brown  Mr. Kevin Carson
Mr. Gary Everhart  Mr. Andy Fix
Mr. Jason & Dan Foltz  Ms. Carmen Hawk
Mr. Darrell Linville  Mr. Gary Robards
Mr. Ken Simpson  Ms. Angie Steinbarger
Mr. Doug Theobald

Iowa

Facilitators
Mr. Jerry Chizek - County Extension Director, Webster County

Panel Participants
Mr. Doug Adams  Mr. Brad Black
Mr. Dean Black  Mr. Perry Black
Mr. A.J. Blair  Mr. Gregg Hora
Mr. Tyler Lane  Mr. Jay Lynch
Mr. Steve Peterson  Mr. Doug Stanek
Mr. Jason Stanek  Mr. Brent Wells
Mr. Kent Wuebker  Mr. Loren Wuebker

Missouri - Central

Facilitators
Mr. Parman Green

Panel Participants
Mr. Joe Brockmeier  Mr. Michael Brockmeier
Mr. Kevin Casner  Mr. Mark Casner
Mr. Kyle Durham  Mr. Dennis Germann
Mr. Todd Gibson  Mr. Dale Griffith
Mr. Jack Harriman  Mr. Todd Hensiek
Mr. Mike Hisle  Mr. Preston Hisle
Mr. Glenn Kaiser  Mr. Marc Kaiser
Mr. David Kipping  Mr. Robert Kipping
Mr. Craig Linneman  Mr. Mike Ritchhart
Mr. James Wheeler

Missouri - Northwest

Facilitators
Mr. Peter Zimmel - FAPRI, University of Missouri

Panel Participants
Mr. Terry Ecker  Mr. Curtis Lewis
Mr. Russell Miller  Mr. Matt Rosenbohm
Mr. Nick Rosenbohm  Mr. Andrew Stoll
FEED GRAIN FARMS (CONTINUED)

**Nebraska - Central**

*Facilitators*
- Ms. Sarah Sivits
- Mr. Bruce Treffer - Extension Educator, Dawson County

*Panel Participants*
- Mr. Jim Aden
- Mr. Bart Beattie
- Mr. Pat Luther
- Mr. Clark McPheeters
- Mr. Cody Peden
- Mr. Dave Rowe
- Mr. Dan Strauss
- Mr. Rob Anderson
- Mr. Greg Hueftle
- Mr. Tim Maline
- Mr. Scott McPheeters
- Mr. Rod Reynolds
- Mr. Paul Stieb

**North Dakota**

*Facilitators*
- Mr. Randy Grueneich - County Extension Agent, North Dakota State University
- Dr. Bryon Parman - Extension Associate-Farm Management, North Dakota State University

*Panel Participants*
- Mr. John Robert Anderson
- Mr. Jim Broten
- Mr. Mike Clemens
- Mr. Leland Guscette
- Mr. Jason Haugen
- Mr. Greg Shanenko
- Mr. Eric Broten
- Mr. Wade Bruns
- Mr. Mark Formo
- Mr. Rob Hanson
- Mr. Charlie Kreidelcamp
- Mr. Anthony Thilmony

**Ohio**

*Facilitators*
- Mr. Ben Brown - Assistant Professor

*Panel Participants*
- Mr. Dean Bixel
- Mr. Mark Drewes
- Mr. Todd Hesterman
- Mr. Eric Johnson
- Mr. Kevin Thierry
- Mr. Scott Conrad
- Mr. Matt Eggers
- Mr. Tim Holbrook
- Mr. Jeremy Tedrow

**Ohio - Napoleon**

*Facilitators*
- Mr. Ben Brown - Assistant Professor

*Panel Participants*
- Mr. Dean Bixel
- Mr. Mark Drewes
- Mr. Todd Hesterman
- Mr. Eric Johnson
- Mr. Kevin Thierry
- Mr. Scott Conrad
- Mr. Matt Eggers
- Mr. Tim Holbrook
- Mr. Jeremy Tedrow
FEED GRAIN FARMS (CONTINUED)

South Carolina

Facilitators
Mr. Scott Mickey
Dr. Nathan Smith

Panel Participants
Mr. Neal Baxley  Ms. Vikki Brogdon
Mr. Chris Cogdill  Mr. Harry DuRant
Mr. Sam DuRant  Mr. Jason Gamble
Mr. Steven Gamble  Mr. Barry Hutto
Mr. Tommy Lee  Mr. Joe McKeower
Mr. John Michael Parimuha

Tennessee - Trenton

Facilitators
Mr. Jeff Lannom - Extension Agent & County Director, Weakley County
Mr. Chris Narayanan
Mr. Philip Shelby - Extension Agent, Gibson County
Mr. Tim Smith - County Extension Agent, Obion County

Panel Participants
Mr. Steven Agee  Mr. Brent Baier
Mr. Kenneth Barnes  Mr. Randy Boals
Mr. Mike Brundige  Mr. John Chester
Mr. Kaleb Dinwiddie  Mr. Mike Freeman
Mr. Bobby Garner  Mr. Derek Griffin
Mr. Brent Griggs  Mr. Gary Hall
Mr. Rob Holman  Mr. Josh Little
Mr. Todd Littleton  Mr. Jason Luckey
Mr. Ben Moore  Mr. Scotty Ogg
Mr. David Oliver  Mr. Eric Owen
Mr. John Parrish  Mr. Eric Partee
Mr. Hedrick Shoaf  Mr. Kevin Smethwick
Mr. Keith Steele  Mr. Seth Taylor
Mr. James Wall  Mr. Jody Wright
Mr. Jay Yeargin

Texas - Northern Blackland Prairie

Facilitators
Mr. Zach Davis - County Extension Agent, Hill County

Panel Participants
Mr. Chad Kaska  Mr. Todd Kimbrell, Jr.
Mr. Chad Radke  Mr. John Sawyer
FEED GRAIN FARMS (CONTINUED)

Texas - Northern High Plains

Facilitators

Mr. Marcel Fischbacher - County Extension Agent, Moore County

Panel Participants

Mr. Tommy Cartrite
Mr. Justin Garrett
Mr. Casey Kimbrell
Mr. Chandler Preston
Mr. Stan Spain
Mr. Dee Vaughan
Mr. Tom Moore
Mr. Kelly Hays
Mr. Tom Moore
Mr. Jon Reznik
Mr. Darren Stallwitz
Ms. Linda Williams

Texas - Panhandle

Facilitators

Mr. Rick Auckerman - County Extension Agent, Texas Cooperative Extension

Panel Participants

Mr. Michael Carlson
Mr. Greg Chavez
Mr. Bob Meyer
Mr. Roy Carlson
Mr. Steve Hoffman
Mr. Tom Schlabs

Texas - Southern Blackland Prairie

Facilitators

Mr. Cooper Terrill - County Extension Agent, Williamson County

Panel Participants

Mr. Terry Pekar
Mr. Ken Seggern
Mr. Herbert Raesz

Texas - Southwest

Facilitators

Mr. Samantha Korzekwa - County Extension Agent, Uvalde County

Panel Participants

Mr. Jimmy Carnes
Mr. Mark Landry
Mr. Ralph Hesse
Mr. Danny Parker
WHEAT FARMS

Colorado
Facilitators
Mr. John Deering - Ag Business Agent, North Star Bank
Mr. Dennis Kaan - Director, Golden Plains Area Extension, Colorado State University
Panel Participants
Mr. Rollie Deering
Mr. David Foy
Mr. William Harman
Mr. Terry Kuntz
Mr. Dave Lillich
Ms. Sara Olsen
Mr. Craig Saxton
Mr. Harlan Schaffert
Mr. John Wright

Mr. Ward Deering
Mr. Dale Hansen
Mr. Barry Hinkhouse
Mr. Shane Leoffler
Mr. Max Olsen
Mr. Ken Remington
Mr. Calvin Schaffert
Mr. Dave Wagers

Kansas - Northwest
Facilitators
Dr. Dan O’Brien - Area Extension Director, Kansas State University
Mr. Mark Wood - Extension Agricultural Economist, Kansas Farm Mgmt. Association
Panel Participants
Mr. Tanner Brown
Rich Calliham
Mr. Sam Crouse
Mr. Lee Juenemann
Mr. Lance Leebrock
Mr. Steve Busse
Mr. Richard Calliham
Mr. Aaron Horinek
Mr. Brian Laufer
Mr. Steve Schertz

Kansas - South Central
Facilitators
Mr. Randy Hein - County Extension Agent, Sumner County
Mr. Zach Simon - County Extension Agent, Sedgwick County
Panel Participants
Mr. Colton Day
Mr. Doug Hisken
Mr. Kent Ott
Mr. Mike Slack
Troy & Julia Strnad
Mr. Robert White
Mr. Dennis Gruenbacher
Mr. Aaron Lange
Mr. Steve Schmidt
Mr. Nick Steffen
Mr. Tim Turek

Montana - North Central
Facilitators
Mr. Lochiel Edwards
Panel Participants
Mr. Darin Arganbright
Mr. Duane Beirwagen
Mr. Dan Works
Mr. Steve Bahnmiller
Mr. Will Roehm
WHEAT FARMS (CONTINUED)

Oregon - North Central

Facilitators
Jon Farquharson

Panel Participants
Mr. Dana Heideman
Mr. Joe McElligott
Mr. Eric Orem
Mr. Tim and Shannon Rust

Washington

Facilitators
Mr. Aaron Esser - County Director, WSU Extension

Panel Participants
Mr. Trevor Jantz
Mr. Mike Miller
Mr. Travis Simonson
Mr. Traven Smith
Mr. Ron Jirava
Mr. Justin Simonson
Mr. Tim Smith
Mr. Steve Taylor

Washington - Palouse

Facilitators
Dr. Janet Schmidt - Extension Faculty, Washington State University
Mr. Steve Van Vleet - Extension Agronomist, Washington State University

Panel Participants
Mr. Ben Barstow
Mr. Gavin Clark
Mr. Aaron Gfeller
Ms. Kenda Hergert
Ms. Heidi Kopf
Mr. Gary Largent
Mr. Steve Mader
Mr. Clark Miller
Mr. Chris Schultheis
Mr. Steve Teade
Mr. Asa Clark
Mr. Scot Cocking
Mr. David Harlow
Mr. Dean Kinzer
Mr. Brian Largent
Mr. Michael Largent
Ms. Amy McKay
Ms. Amy McKay
Mr. Bruce Nelson
Mr. David Swannack
Mr. Jon Whitman
COTTON FARMS

Alabama

Panel Participants

Mr. James Blythe
Mr. Jarred Darnell
Mr. William Lee

Mr. Paul Clark
Dr. Steve Ford
Ms. Larkin Martin

Arkansas

Facilitators

Mr. Ray Benson
Mr. Ronnie Kennett
Dr. Brad Watkins - Research Assistant Professor, U. of Arkansas Cooperative Extension

Panel Participants

Mr. Chad Costner
Mr. Todd Edwards
Mr. Justin Hawkins
Mr. David Wildy

Mr. Heath Donner
Mr. Cole Hawkins
Mr. Kenny Jackson

Georgia - Southwest

Facilitators

Ms. Nan Bostick - County Extension Coordinator, Decatur County
Mr. Cody Powell
Dr. Adam Rabinowitz

Panel Participants

Mr. Andy Bell
Mr. Greg Mims
Mr. Brad Thompson

Mr. Jerry Jones
Mr. Willard Mims
Mr. Raymond Thompson

North Carolina

Facilitators

Mr. Daryl Anderson - County Extension Agent
Dr. Blake Brown
Mr. Gary Bullen
Mr. Kevin Johnson - County Extension Director, Wayne County

Panel Participants

Mr. Landis Brantham, Jr.
Mr. Willie Howell
Mr. Danny C. Pierce
Mr. Bryant Worley

Mr. Michael Gray
Mr. David B. Mitchell, Sr.
Mr. Craig West
COTTON FARMS (CONTINUED)

South Carolina

Facilitators

Mr. Jonathan Croft  
Mr. Scott Mickey  
Dr. Nathan Smith

Panel Participants

Mr. Jimmie Griner  
Mr. John McLaurin  
Mr. Landrum Weathers

Tennessee

Facilitators

Mr. Walter Battle - Co-Director, Haywood County Extension  
Mr. Chuck Danehower - Extension Area Specialist, Farm Management  
Mr. Chris Narayanan  
Mr. Tyson Raper  
Ms. Lindsay Stephenson-Griffin  
Mr. Jeff Via - County Extension Director, Fayette County

Panel Participants

Mr. Alex Armour  
Mr. R. Morris English, Jr.  
Mr. Lee Graves  
Mr. Ed Karcher  
Mr. Allen King  
Mr. Travis Lonon  
Mr. Hassell Smith

Mr. Dean Hutto  
Mr. David Tindal  
Mr. Chuck Dacus  
Mr. Willie German  
Mr. Dewayne Hendrix  
Mr. Rob Karcher  
Mr. John King  
Mr. Kinney McRae  
Mr. Ronald Woods

Texas - Coastal Bend

Facilitators

Mr. Bobby McCool - County Extension Agent, San Patricio County and Aransas County  
Mr. Mark Miller - Chief Operations Officer, Texas AgFinance  
Mr. Jeff Nunley - Executive Director, South Texas Cotton & Grain Association  
Mr. Jason Ott - County Extension Agent, Nueces County  
Mr. John Parker - Vice President, Texas AgFinance

Panel Participants

Mr. Travis Adams  
Mr. Colin Chopelas  
Mr. Jon Gwynn  
Mr. Larry McNair  
Mr. Toby Robertson  
Mr. David Weaver

Mr. Marvin Beyer, Jr.  
Mr. Jimmy Dodson  
Mr. Darrell Lawhon  
Mr. Andrew Miller  
Mr. Darby Salge  
Mr. Jon Whatley
COTTON FARMS (CONTINUED)

Texas - Eastern Caprock

Facilitators
Ms. Caitlin Jackson

Panel Participants
Mr. Lloyd Arthur
Mr. Mark Schoepf
Mr. Brooks Ellison
Mr. Conner Wilmeth

Texas - Mid Coast

Facilitators
Mr. Jeff Nunley - Executive Director, South Texas Cotton & Grain Association
Mr. Jimmy Roppolo - General Manager, United Ag

Panel Participants
Mr. Daniel Gavranovic
Mr. Cedric Popp
Mr. Darrell Schoeneberg
Mr. Duane Lutringer
Mr. Michael Popp
Mr. Mike Watz

Texas - Rio Grande Valley

Facilitators
Mr. Matthew Rodriguez - County Extension Agent

Panel Participants
Mr. Jerry Chappell
Mr. Spence Pennington
Mr. Zachary Swanberg
Mr. Joe Pennington
Mr. Ivan Salazar
Mr. Mark Willis

Texas - Rolling Plains

Facilitators
Mr. Steven Estes - County Extension Agent, Texas AgriLife Extension

Panel Participants
Mr. Larry Lytle
Mr. Cody Roberts
Mr. Mike Sloan
Mr. Rick Vickers
Mr. Terry White
Mr. Michael McLellan
Mr. Brian Sandbothe
Mr. Dale Spurgin
Mr. Ferdie Walker

Texas - Southern High Plains

Facilitators
Mr. Gary Roschetzky - County Extension Agent, Dawson County

Panel Participants
Mr. Terry Coleman
Mr. Kirk Tidwell
Mr. Donald Vogler
Mr. Will Cozart
Mr. Johnny Ray Todd
Mr. David Warren
RICE FARMS

Arkansas

Facilitators
Mr. Chuck Capps
Mr. Steve Kelley
Mr. Steven Stone
Dr. Brad Watkins - Research Assistant Professor, U. of Arkansas Cooperative Extension
Mr. Gus Wilson

Panel Participants
Mr. John Gates
Mr. Andy Gill
Mr. Joe Mencer
Mr. Jim Whitaker

Arkansas - East Central-Arkansas County

Facilitators
Mr. Bill Free - Riceland Foods, Inc.
Dr. Brad Watkins - Research Assistant Professor, U. of Arkansas Cooperative Extension

Panel Participants
Mr. Brandon Bauman
Mr. Monty Bohanan
Mr. Stephen Hoskyn
Mr. Garth Jessup

Arkansas - East Central-Cross County

Facilitators
Dr. Brad Watkins - Research Assistant Professor, U. of Arkansas Cooperative Extension
Mr. Rick Wimberley - County Extension Agent - Staff Chair, U. of Arkansas Cooperative Extension

Panel Participants
Mr. Corbin Brown
Mr. Byron Holmes, Jr.
Mr. Roger Pohlner

Arkansas - Northeast-Lawrence County

Facilitators
Mr. Michael Andrews
Mr. Bryce Baldrige
Ms. Courtney Sisk
Dr. Brad Watkins - Research Assistant Professor, U. of Arkansas Cooperative Extension

Panel Participants
Mr. Greg Baltz
Mr. Ricky Burris
Mr. Doug Cox
Mr. Joe Richardson

Mr. Andrew Gill
Mr. Tad Keller
Mr. Matt Miles
Mr. Sam Whitaker

Mr. Derek Bohanan
Mr. Dusty Hoskyn
Mr. David Jessup

Mr. John Cooper
Mr. Bryan Moery

Mr. Jeremy Baltz
Mr. Ronald Cavenaugh
Mr. Bruce Manning
Mr. Vic Stone
RICE FARMS (CONTINUED)

California - Butte County

Facilitators
- Dr. Luis Espino
- Mr. Tim Johnson - President and CEO, California Rice Commission

Panel Participants
- Mr. Seth Fiack
- Mr. Peter Rystrom
- Mr. Derek Sohnrey
- Mr. Imran Khan
- Mr. Josh Sheppard

California - Colusa County

Facilitators
- Dr. Luis Espino
- Mr. Tim Johnson - President and CEO, California Rice Commission

Panel Participants
- Mr. Don Bransford
- Mr. Leo LaGrande
- Ms. Kim Gallagher
- Mr. Charles Marsh
- Mr. Alex Struckmeyer

California - Sutter County

Facilitators
- Ms. Whitney Brim-DeForest - UCCE Farm Advisor
- Mr. Tim Johnson

Panel Participants
- Mr. Bard Anderson
- Mr. Tom Butler
- Mr. Ned Lemenager
- Mr. Jon Munger
- Mr. Michael Rue
- Mr. Rob Van Dyke
- Mr. Paul Baggett
- Mr. Mike DeWit
- Mr. Charley Mathews
- Mr. Rick Nelson
- Mr. Don Traynham
- Ms. Nicole Van Vleck

Louisiana - Northeast

Facilitators
- Mr. Scott Franklin

Panel Participants
- Mr. Ed Greer
- Mr. Jim Lingo
- Mr. Heath Herring
- Mr. Jon Michael

Livingston

Mr. John Owen
- Mr. Russ Ratcliff

Louisiana - Southwest-Acadiana

Panel Participants
- Mr. Al Cramer
- Mr. David Lacour
- Mr. Jack Loewer
- Mr. Christian Richard
- Mr. Tommy Faulk
- Mr. Alan Lawson
- Mr. Micah Loewer
- Mr. Fred Zaunbrecher
**RICE FARMS (CONTINUED)**

**Mississippi - Cleveland**

*Facilitators*
- Dr. Larry Falconer - Extension Professor
- Mr. Craig Hankins - Extension Agent

*Panel Participants*
- Mr. Michael Aguzzi
- Mr. Gary Fioranelli
- Mr. Kirk Satterfield
- Mr. Austin Davis
- Mr. Randy Howarth

**Missouri**

*Facilitators*
- Mr. Trent Haggard - Director, Fisher Delta Research Center

*Panel Participants*
- Mr. John Anderson
- Mr. Rance Daniels
- Mr. Jim Priggel
- Mr. Alex Clark
- Mr. Russ Hoggard
- Mr. Will Spargo

**Texas - Bay City-Matagorda County**

*Panel Participants*
- Mr. Donnie Bulanek
- Mr. Billy Mann
- Mr. Bob Reed
- Mr. Paul Silva
- Mr. Barrett Franz
- Mr. Curt Mowery
- Mr. Joey Sliva

**Texas - Eagle Lake-Colorado County**

*Panel Participants*
- Mr. Andy Anderson
- Mr. Ira Lapham
- Mr. Bryan Wiese
- Mr. Kenneth Danklefs
- Mr. W.A. "Billy" Hefner, III
- Mr. Jason Hlavinka
- Mr. Patrick Pavlu

**Texas - El Campo-Wharton County**

*Panel Participants*
- Mr. Daniel Berglund
- Mr. Mark Rasmussen
- Mr. Glen Rod
- Mr. Timothy Gertson
- Mr. L.G. Raun
- Mr. Tommy Turner
DAIRY FARMS

California

Facilitators
Dr. J.P. Martins

Panel Participants
Mr. Steve Gaspar
Mr. Claudio Ribeiro

Mr. Dino Giacomazzi
Mr. Jeff Wilbur

Florida - North

Facilitators
Ms. Mary Sowerby - Regional Dairy Extension Specialist, UofF Extension
Mr. Chris Vann - County Extension Agent, Lafayette County

Panel Participants
Mr. Johan Heijkoop
Mr. Rod Land
Mr. Klaas Reynevelds

Mr. Everett Kerby
Mr. Terry Reagan
Mr. George Wedsted

Florida - South

Facilitators
Mr. Ray Hodge - Director of Govt Relations, Southeast Milk

Panel Participants
Mr. Ben Butler
Mr. Jacob Larson
Mr. Tony Moens
Mr. Sutton Rucks, Jr.
Mr. Tommy Watkins

Mr. Bob Butler
Mr. Woody Larson
Mr. Keith Rucks
Mr. Glynn Rutledge

Idaho

Facilitators
Mr. Rick Naerebout - Executive Director, Idaho Dairymen's Association

Panel Participants
Mr. Willie Bokma
Mr. Ted Vander Scheaf

Mr. Christopher Stevenson
Mr. Pete Wiersma

Missouri

Facilitators
Mr. Stacey Hamilton - Dairy Specialist and Dade Co. Program Director

Panel Participants
Mr. Niall Murphy
Mr. Bernie Van Dalfsen
Mr. Craig Zydenbos

Mr. Gary Nolan
Mr. Zach Ward
### DAIRY FARMS (CONTINUED)

#### Nevada - Fallon

**Facilitators**
- Mr. Bob Fletcher
- Dr. Tom Harris - Dept. of Resource Econ, University of Nevada
- Ms. Pam Powell - Extension Agent

**Panel Participants**
- Mr. Pete Homma
- Mr. Alan Perazzo
- Mr. Charles Turner
- Mr. Cameron Mills
- Mr. David Perazzo
- Mr. Jeff Whitaker

#### New York - Central

**Facilitators**
- Ms. Betsy Hicks

**Panel Participants**
- Mr. Eric Carey
- Mr. and Mrs. Mike McMahon
- Mr. & Mrs. Todd & Josie Spencer
- Ms. Amanda Fitzsimmons
- Mr. Kenton Patchen
- Mr. Zach Young

#### New York - Western

**Facilitators**
- Ms. Joan Petzen - Farm Business Mngt Specialist, Cornell Cooperative Extension

**Panel Participants**
- Ms. Tammy Andrews
- Mr. Gerry Coyne
- Mr. Peter Dueppengiesser
- Mr. John Emerling
- Mr. Tom and Bill Fitch
- Ms. Sarah Keem
- Mr. Jeff Mulligan
- Mr. John Noble
- Mr. Steve Sondericker
- Mr. Ken Van Slyke
- Mr. Benjamin Chamberlain
- Mr. Malachy Coyne
- Ms. Kitty Dziedzic
- Mr. Walter Faryna
- Mr. Craig Harkins
- Mr. John Knopf
- Ed & Jody Neal
- Mr. Lyman Rodgers
- Ms. Cyndy Van Lieshout

#### Ohio - Wooster

**Facilitators**
- Ms. Dianne Shoemaker

**Panel Participants**
- Ms. Jenny Bernhard
- Mr. Henry Hughes
- Ms. Joan Winkler
- Mr. Gary Dotterer
- Mr. Joe Miley
- Ms. Rebecca Winkler
DAIRY FARMS (CONTINUED)

Texas - Central

Facilitators
Mr. Lonnie Jenschke - County Agent, Texas AgriLife Extension
Dr. Jason Johnson - Area Economist, Texas AgriLife Extension

Panel Participants
Mr. Frans Beukeboom
Mr. Johann DeBoer
Mr. Clemens Kuiper
Mr. Henk Postmus
Ms. Linda Beukeboom
Mr. Johan Koke
Mr. Joseph Osinga

Texas - Northeast

Facilitators
Dr. Mario Villarino - County Agent, Texas Cooperative Extension

Panel Participants
Mr. Alan Bullock
Mr. Don Smith
Mr. Mark Sustaire
Mr. Blake Fisher
Mr. Jerry Spencer

Texas - South Plains

Facilitators
Ms. Janet Claborn - Director of Economic Development
Mr. Curtis Preston - County Extension Agent Bailey County

Panel Participants
Mr. Tom Alger
Mr. Larry Hancock
Mr. Reed Mulliken
Mr. Bob Wade
Mr. Matt Beckerink
Mr. David Lawerence
Mr. Joe Osterkamp

Vermont

Facilitators
Dr. Bob Parsons - Asst. Professor-Farm Management, University of Vermont

Panel Participants
Mr. Paul Bourbeau
Mr. Ashley Farr
Mr. Steven Jones
Mr. Les Pike
Mr. Onan Whitcomb
Mr. David & Deb Conant
Mr. Ted Foster
Mrs. Polly McEwing
Mrs. Kathrine Scribner
DAIRY FARMS (CONTINUED)

Washington

Facilitators
Dr. Amber Itle
Dr. Susan Kerr - Dairy Extension Specialist, WSU

Panel Participants
Mr. John/Rich Appel
Mr. Rod & Jon De Jong
Mr. Troy Lenssen
Mr. Ed Pomeroy
Mr. Galen Smith
Mr. Harold Van Berkum
Mr. Peter Vlas

Mr. Ed Blok
Mr. Larry DeHaan
Mr. Sherman Polinder
Mr. Jeff Rainey
Mr. John Steensma
Mr. Jerry Van Dellen

Wisconsin

Facilitators
Ms. Tina Kohlman

Panel Participants
Mr. David Beck
Mr. John Diedrichs
Mr. Roger Grade
Mr. Clint Hodorff
Ms. Linda Hodorff
Mr. Randy Julka
Mr. and Mrs. Charlie Knigge
Mr. Jeff Liner
Mr. Jeff Reiden
Mr. John Ruedinger
Mr. Rob Stone
Mr. Bill & Tammy Wiese

Mr. Mark Breunig
Ms. Gooitske Dijkstra
Mr. Ben Hesselink
Mr. Corey Hodorff
Mr. Matt Hunter
Mr. Jim Kasten
Mr. Pete Knigge
Mr. Chris Pollack
Mr. Jim Rickert
Mr. Steve Smits
Mr. Jason Vorpahl
BEEF PRODUCERS

California
Facilitators
Mr. Josh Davy - Livestock and Natural Resources Rep, UC-Davis Extension
Mr. Larry Forero - Farm Advisor, Livestock and Natl. Res., California Cooperative Extension
Mr. Glenn Nader - Farm Advisor, Livestock and Natl. Res., California Cooperative Extension
Panel Participants
Mr. Jerry Hemsted
Mr. Dick O’Sullivan
Mr. Britt Schumacher
Mr. Ron Masingale
Mr. Wally Roney

Colorado
Facilitators
Mr. Todd Hagenbuch - County Extension Agent, Routt County
Mr. Cj Mucklow - Western Region Director
Panel Participants
Mr. Doug Carlson
Mr. Larry Monger
Mr. Jim Rossi
Ms. Kathy Smith
Mr. Jay Fetcher
Mr. Dustin Neelis
Mr. Phillip Rossi
Mr. Justin Warren

Florida
Panel Participants
Mr. Mike Adams
Mr. Alan Kelley
Mr. Ralph Pelaez
Dr. Fred Tucker
Mr. Wes Carlton
Mr. Cary Lightsey
Mr. Bert Tucker
Mr. Wes Williamson

Missouri - Southwest
Facilitators
Mr. Brian Gillen - Agricultural Science Instructor, Lockwood High School
Panel Participants
Mr. Marc Allison
Mr. Scott Daniel
Mr. James A. Nivens
Mr. Gary D. Wolf
Mr. Steve Allison
Mr. Randall Erisman
Mr. Mike Theurer

Montana
Facilitators
Mr. Michael Schuldt - County Extension Agent, Custer County
Panel Participants
Mr. Clarence Brown
Mr. Levi Foreman
Mr. Alyn Haughian
Mr. Andy Zook
Mr. Art Drange
Mr. Kendall Groer
Mr. Scot Robinson
BEEF PRODUCERS (CONTINUED)

Nevada

Facilitators
Dr. Tom Harris - Dept. of Resource Econ, University of Nevada
Dr. Ron Torell - Custom A.I. & Ranch Consulting

Panel Participants
Mr. Tom Barnes
Mr. and Mrs. Jay Dalton
Mr. and Mrs. Mitch & Rhonda
Mr. and Mrs. Sam Mori
Mr. Paul Sarman
Mr. and Mrs. Brad & Dani Dalton
Mr. Jon Griggs
Mr. Pete Mori
Mr. and Mrs. Ed Sarman
Mr. and Mrs. Craig Spratling

Nevada - Caliente

Facilitators
Ms. Holly Gatzke
Dr. Tom Harris - Dept. of Resource Econ, University of Nevada

Panel Participants
Mr. Pete Delmee
Ms. Kena Lytle-Gloeckner
Mr. Sam Higbee
Mr. Robert Mathews

New Mexico

Facilitators
Ms. Talisha Valdez - County Extension Agent, Union County

Panel Participants
Mr. Justin Bennett
Mr. Blair Clavel
Mr. Russell Kear
Mr. Red Miller
Mr. Derek Walker
Mr. Damon Brown
Mr. John Gilbert
Mr. J.C. Miller
Mr. John Vincent

South Dakota

Facilitators
Ms. Adele Harty

Panel Participants
Mr. Kory Bierle
Mr. Jim Cantrell
Mr. Casey Doud
Ray & Linda Gilbert
Mr. Willis Kopren
Mr. Andrew Snyder
Mr. Reed Cammack
Mr. Gary Clanton
Mr. Josh Geigle
Mr. Riley Kammerer
Mr. Sam Smith
Mr. Monty Williams
BEEF PRODUCERS (CONTINUED)

Texas - Rolling Plains

Facilitators
Mr. Thomas Boyle - County Extension Agent, Dickens County
Mr. Toby Oliver - County Extension Agent, King County

Panel Participants
Mr. Greg Arnold
Mr. Steve Drennan
Mr. Glenn Springer

Texas - South

Facilitators
Mr. Dwight Sexton - County Extension Agent, Gonzales County

Panel Participants
Mr. Jason Breitschopf
Mr. Brian Fink
Mr. Michael Kuck

Wyoming - Worland

Facilitators
Mr. Jim Gill - Senior University Extension Educator, Washakie County

Panel Participants
Mr. Matt Brown
Mr. Maurice Bush
Mr. Dan Rice
PEANUT FARMS

North Carolina - Conway

Facilitators
- Dr. Blake Brown
- Mr. Gary Bullen
- Mr. Bob Sutter

Panel Participants
- Mr. Clarke Fox
- Mr. Wayne Harrell
- Mr. Brad West
- Mr. Ray Garner
- Mr. Donny Lassiter
- Mr. Donnie White

North Carolina - Elizabethtown

Facilitators
- Dr. Blake Brown
- Mr. Gary Bullen
- Mr. Matthew Strickland
- Mr. Bob Sutter

Panel Participants
- Mr. Robert Byrd
- Mr. Jart Hudson
- Mr. Dan McDuffie
- Mr. Dan Ward
- Mr. Wade Byrd
- Mr. Alex Jordan
- Mr. Sean Morris
- Mr. Wilbur Ward